



Policy Title Governing Style Policy	Original Adoption Date 6/21/95	Policy Number GP, I.B.
Responsible College Division/Department President's Office	Responsible College Manager Title Executive Assistant	
Policy Statement		
<p>The Board will govern with a style that emphasizes:</p> <ul style="list-style-type: none"> • Outward vision rather than an internal preoccupation. • Encouragement of diversity in viewpoints. • Strategic leadership rather than administrative detail. • Clear distinction of board and presidential roles. • Collective rather than individual decisions. • Future rather than past or present. • Proactivity rather than reactivity. <p>More specifically, the Board will:</p> <ol style="list-style-type: none"> 1. Operate in all ways mindful of its trusteeship obligation to the public and will comply with provisions of Chapter 38, Wisconsin Statutes, specifically subsections 38.12 and 38.14. It will allow no officer, individual, trustee or committee of the Board to prevent its fulfilling this commitment. 2. Enforce upon itself whatever discipline needed to govern with excellence. Discipline will apply to matters such as attendance, policy making principles, respect of roles, speaking with one voice, and ensuring the continuity of governance capability. Continual development will include orientation of new members in the Board's governance process and periodic Board discussion of process improvement. <ol style="list-style-type: none"> A. Since regular meeting attendance is a critical part of each member's ability to participate in and contribute to the governing process, Board members shall attend a minimum of 75% (9 of 12) of regular Board meetings. Any member who is no longer able to meet this requirement should consider withdrawing from the Board to allow the position to be filled by another. 3. Direct, control and inspire the organization through the careful establishment of the broadest organizational policies reflecting the Board's values and perspectives while remaining in compliance with provisions of Chapter 38, Wisconsin Statutes. The Board's major focus will be on the intended long term impact outside the operating organization (Ends), not on the administrative or programmatic means of attaining those effects (Means). 		



4. Cultivate a sense of group responsibility. The Board, not the staff, will be responsible for excellence in governing. The Board will be an initiator of policy, not merely a reactor to staff initiatives. The Board will use the expertise of individual trustees to enhance the work of the Board as a body, rather than to substitute their individual judgments for those of the Board as a whole.
5. Monitor and discuss the Board's process and performance regularly. Self-monitoring will include comparison of Board activity and discipline to policies in the Governance Process and Board-Staff Relationship categories.
6. Seek input from the community, staff, students, alumni, and employers, on Board policies on Ends.
7. Make decisions, to the extent possible, on a consensus basis.

Historical Data, Cross References and Legal Review

Adopted: 6/21/95

Reviewed: 9/16/20

Revised: 12/17/08, 9/18/19

Legal Counsel Review and Approval: N/A

Board Policy: I.B. Governing Style